



**Institute for Economic and Social Reforms** 

# Transparent, financially healthy and competitive municipalities in Ukraine

Peter Golias INEKO Director November 12th, 2015 Project kick-off seminar in Kyiv, Ukraine

## About the project

- Title: Transparent, financially healthy and competitive municipalities in Ukraine
- Period: October 15th 2015 March 15th 2017
- Funded by: Slovak Aid
- Implemented by: INEKO and ICPS
- Goal: To support regional development in Ukraine through know-how transfer of successful projects implemented in Slovakia

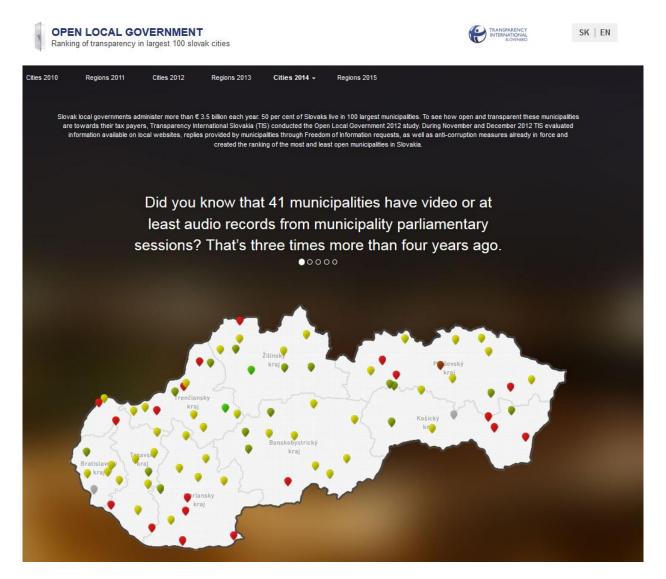
#### Projects to be transferred

- Open local government Transparency International Slovakia, <u>http://mesta2014.transparency.sk/en</u>
- Portal on financial health of Slovak municipalities – INEKO, <u>http://municipalities.ineko.sk/</u>
- Competitive regions 21 Business Alliance of Slovakia, <u>http://www.regiony21.sk/</u>

#### **Transparent municipalities**

- Objective: Developing anti-corruption measures pack for self-governments in Ukraine and monitoring of its implementation
  - Survey and definition of anti-corruption priorities in Ukrainian self-governments (July 2016)
  - Description of the best Slovak practices, e.g. publishing public contracts on internet, public presence at meetings of selfgovernment bodies, public recording of these meetings (August 2016)
  - Developing proposals of anti-corruption measures for Ukrainian self-governments (October 2016)
  - Monitoring of anti-corruption pack implementation rate in 50 biggest Ukrainian towns (December 2016)
  - Publishing the measures and transparency rankings of the biggest municipalities (February 2017)

#### Twin-project in Slovakia (1/3)



#### Twin-project in Slovakia (2/3)

#### OPEN LOCAL GOVERNMENT

Ranking of transparency in largest 100 slovak cities



SK EN

| Cities | 2010 Regions 2011      | Cities 2012 | Regions | 2013 | Cities 2 | 014 - | Regions | 2015 |       |      |       |      |       |       |
|--------|------------------------|-------------|---------|------|----------|-------|---------|------|-------|------|-------|------|-------|-------|
|        | sort by rank 🗸         | •           | н       | ш    | IV       | v     | VI      | VII  | VIII  | IX   | х     | ХІ   | Total | Grade |
| 1.     | Martin                 | 100 %       | 55 %    | 92 % | 21 %     | 100 % | 50 %    | 26 % | 68 %  | 71 % | 100 % | 56 % | 72 %  | A-    |
| 2.     | Prievidza              | 88 %        | 59 %    | 96 % | 32 %     | 56 %  | 79 %    | 63 % | 94 %  | 70 % | 100 % | 50 % | 71 %  | A-    |
| 3.     | Rožňava                | 83 %        | 81 %    | 79 % | 47 %     | 81 %  | 36 %    | 47 % | 89 %  | 49 % | 67 %  | 50 % | 70 %  | B+    |
| 4.     | Bratislava             | 74 %        | 83 %    | 50 % | 37 %     | 85 %  | 79 %    | 66 % | 44 %  | 77 % | 100 % | 75 % | 69 %  | B+    |
| 5.     | Banská Bystrica        | 100 %       | 90 %    | 63 % | 68 %     | 48 %  | 79 %    | 43 % | 0 %   | 46 % | 100 % | 31 % | 69 %  | B+    |
| 6.     | Bratislava - Petržalka | 85 %        | 79 %    | 69 % | 37 %     | 56 %  | 89 %    | 35 % | 37 %  | 92 % | 67 %  | 50 % | 67 %  | B+    |
| 7.     | Vranov nad Topľou      | 94 %        | 62 %    | 52 % | 47 %     | 56 %  | 64 %    | 68 % | 72 %  | 64 % | 67 %  | 50 % | 66 %  | B+    |
| 8.     | Šaľa                   | 83 %        | 86 %    | 96 % | 21 %     | 56 %  | 29 %    | 43 % | 44 %  | 63 % | 67 %  | 88 % | 66 %  | B+    |
| 9.     | Smižany                | 87 %        | 86 %    | 30 % | 0 %      | 85 %  | 39 %    | 41 % | 44 %  | 70 % | 67 %  | 50 % | 62 %  | в     |
| 10.    | Michalovce             | 90 %        | 45 %    | 75 % | 16 %     | 71 %  | 64 %    | 38 % | 100 % | 29 % | 67 %  | 38 % | 61 %  | в     |

#### Twin-project in Slovakia (3/3)

|        | OPEN LOCAL GOVI<br>Ranking of transparency in la   |                          |  |   | INTERNATIONAL<br>INTERNATIONAL<br>ILOWINERO | SK   EN |
|--------|--|--------------------------|--|---|---|---------|
| Citie  | s 2010 Regions 2011  | Cities 2012 Regions      | 2013 Cities 2014 -   | Regions 2015  |   |         |
| Martin | 1  |                          | 2014   |   | Compare City vs. Slovakia                   |         |
|        | egion: Žilinský kraj<br>ddress: Mestský úrad Martin, nám. S.   |                          | 1<br>72 %<br>A-<br>2011 (Slovak only)?<br>a UzemnePlany.sk | Population: 58166<br>E-mail: mesto@martin.sk,info@mar   |   |         |
| CI     | ayor: Andrej Hrnčiar (NEKA)<br>hief of staff's e-mail address: katar<br>hief auditor's email address: dusar<br>ry of questions |                          | nosta@martin.sk<br>Answer                                  | Chief of staff: JUDr. Katarína Katin<br>Chief auditor: Dušan Laššák<br>Web: http://www.martin.sk/ | orvá  | Rating  |
| 00     | 1. Access to Information Policy<br>Answers of the city in individual categories will be dia                                    | solaved by clicking [+]. |  |   |   | 100 %   |
| 00     | 2. Public Participation Policy<br>Answers of the city in individual categories will be dia                                     |                          |  |   |   | 55 %    |
| 00     | 3. Public Procurement Policy<br>Answers of the city in individual categories will be dia                                       | splayed by clicking [+]. |  |   |   | 92 %    |
| 00     | 4. Public Property Sales and Leas<br>Answers of the city in Individual categories will be dis                                  |                          |  |   |   | 21 %    |
| 00     | 5. Budgeting<br>Answers of the city in individual categories will be dis   | splayed by clicking [+]. |  |   |   | 100 %   |
| 00     | 6. Grants Policy<br>Answers of the city in individual categories will be dis   | splayed by clicking [+]. |  |   |   | 50 %    |
| 00     | 7. Housing and Social Services<br>Answers of the oily in Individual categories will be die                                     | splayed by clicking [+]. |  |   |   | 22 %    |
| 00     | 8. Human Resources<br>Answers of the city in individual categories will be dia   | splayed by clicking [+]. |  |   |   | 68 %    |
| 00     | 9. Professional Ethics and Conflic<br>Answers of the city in Individual categories will be dis                                 |                          |  |   |   | 63 %    |
| 00     | 10. Land Use Planning and Const<br>Answers of the city in IndMdual categories will be dis                                      |                          |  |   |   | 83 %    |
| 00     | 11. Municipal Businesses and Inv<br>Answers of the city in individual categories will be dia                                   |                          |  |   |   | 56 %    |

## Financially healthy municipalities

- Objective: Developing online portal on financial management of Ukrainian municipalities
  - Data identification and availability (November 2015)
  - Processing assessment methodology of financial management of self-governments (November 2015)
  - Data collection and processing into required form/database (March 2016)
  - Creation of interactive internet portal (May 2016)
  - Publishing the portal and related analyses (June 2016)

#### Twin-project in Slovakia (1/3)

HOME RANKINGS PROFILES MAP COMPARISON

Search

HELP ABOUT

#### Financial health of cities and municipalities

More than 890 000 data for more than 2 900 cities and municipalities

Search for a city or municipality

The data is taken from the Ministry of Finance of the Slovak Republic. They are not always data required by the law, and they can differ from the data in the towns' accounting records. We try to detect and correct any potential differences. The data is not an assessment of the effectivity of the town's economy, but of its sustainability.

## Twin-project in Slovakia (2/3)

| HOME RANKINGS PROFILES MAP | COMPARIS | ON 0 Searc         | h                          |
|----------------------------|----------|--------------------|----------------------------|
| 2006 2007 2008 2009 2010   | 2011     | 2012 2013          |                            |
|                            |          |                    |                            |
| Columns                    | I        | Name 🔻             | Overall financial health 🔻 |
| × Overall financial health | 1 1      | Kysucké Nové Mesto | 5,6                        |
| ADD NEW                    | 2        | Strážske           | 5,5                        |
| •                          | 3        | Nová Baňa          | 5,5                        |
| Area<br>× Slovakia         | 4        | Leopoldov          | 5,4                        |
| ADD NEW                    | 5 5      | Svätý Jur          | 5,4                        |
|                            | 6        | Topolčany          | 5,4                        |
| Status                     | 7        | Hlohovec           | 5,4                        |
| × City                     | 8        | Modra              | 5,4                        |
| ADD NEW                    | 9        | Poprad             | 5,4                        |
|                            | 10 5     | Sered              | 5,4                        |

#### Twin-project in Slovakia (3/3)

| HOME  | RANKINGS PROFILES MAP COMPARISON 0   |     |  |  |  |  |  |  |  |
|---|--------------------------------------|-----|--|--|--|--|--|--|--|
| AREA SLOVAKIA ŽILINA REGION KYSUCKÉ NOVÉ MESTO   STATUS SLOVAKIA CITIES |                                      |     |  |  |  |  |  |  |  |
| Kysucké Nové Mesto  |                                      |     |  |  |  |  |  |  |  |
| 2006  | 2007 2008 2009 2010 2011 2012 2013   |     |  |  |  |  |  |  |  |
| 2000  |                                      |     |  |  |  |  |  |  |  |
| 0   | Overall financial health             | 5,6 |  |  |  |  |  |  |  |
| 0   | Basic balance                        | 4,0 |  |  |  |  |  |  |  |
| 0   | Debt service                         | 5,8 |  |  |  |  |  |  |  |
| 0   | Total debt                           | 6,0 |  |  |  |  |  |  |  |
| 0   | Obligations at least 60 days overdue | 6,0 |  |  |  |  |  |  |  |
| 0   | Immediate liquidity                  | 6,0 |  |  |  |  |  |  |  |

## **Competitive municipalities**

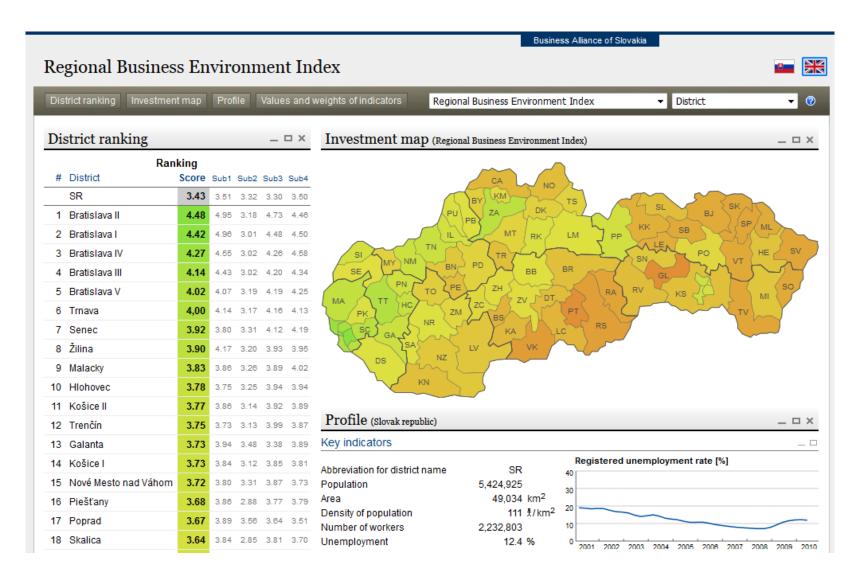
- Objective: Introducing interactive model of Ukrainian regional competitive advantages
  - Data identification and availability statistical indicators concerning the economic activity, infrastructure, human resources and public administration in Ukrainian regions (November 2015)
  - Developing assessment procedure of region competitiveness (November 2015)
  - Survey among businessmen in regions to obtain soft data (February 2016)
  - Data collection and their processing by mathematic model of region competitiveness, writing a list of competitive advantages and disadvantages of UA regions (August 2016)
  - Publishing the results (November 2016)

## Twin-project in Slovakia (1/2)



Publikácia Konkurencieschopné regióny 21

## Twin-project in Slovakia (2/2)



#### Thank you for your attention!